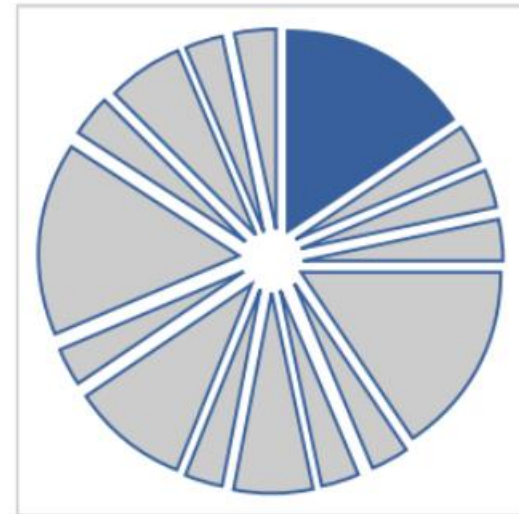


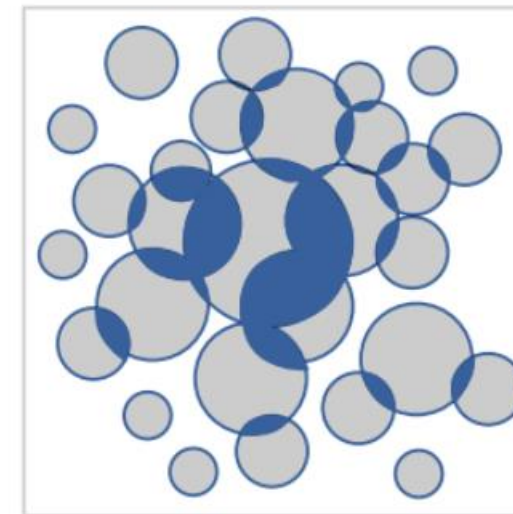
Challenge: Massive Duplication, Fragmentation & Overlap



Source: GAO. | GAO-15-495P

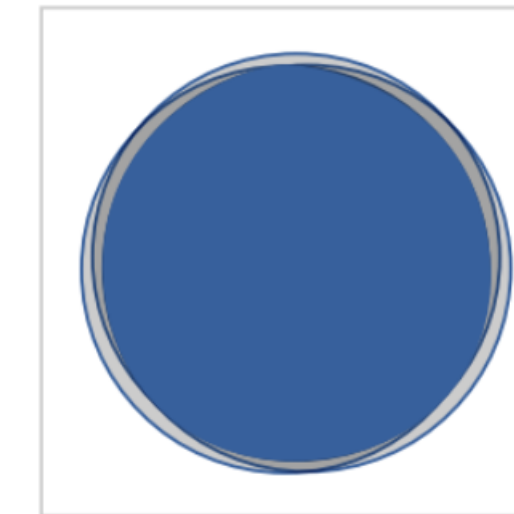
Fragmentation

More than one agency (or more than one organization within an agency) is involved in the same broad area of national need and opportunities exist to improve service delivery.



Overlap

Multiple agencies or programs have similar goals, engage in similar activities or strategies to achieve them, or target similar beneficiaries.



Duplication

Two or more agencies or programs are engaged in the same activities or provide the same services to the same beneficiaries.

Resulting Loss

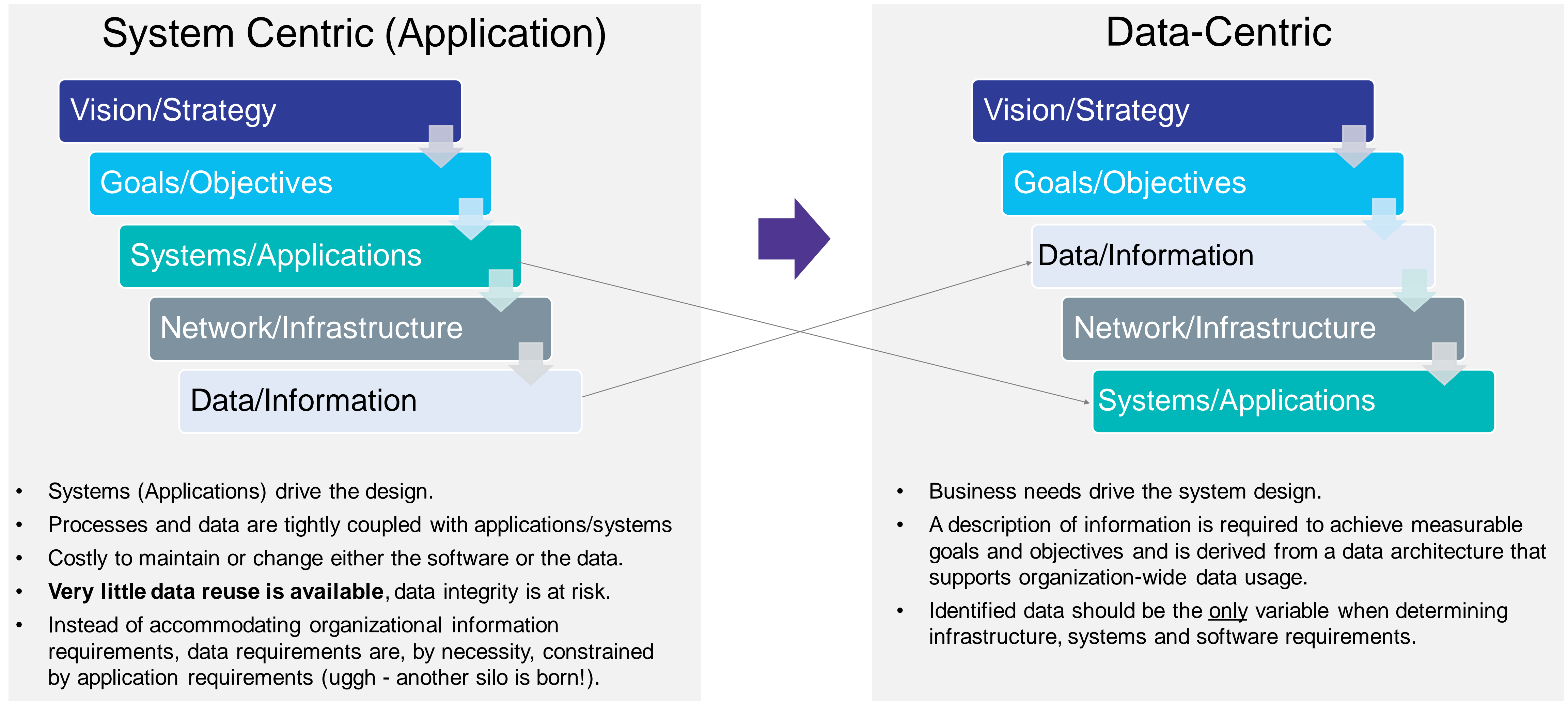
Conservative Estimate:

>25%

Budgetary Spend

1. Efficiency & Productivity – Less \$ for Improving Capabilities
2. Public Trust & Future Funding - Inability to obtain a positive audit opinions

Root Cause: Focusing on Systems vice Data



Common Capabilities for Digital Work

